

PCSI 2013 GENERAL ASSEMBLY MEETING MINUTES
Helsinki, Finland

Session 1 Agenda: Thursday, Sept 19th (9 AM - part of the opening session)

1. Introduction and Welcome	President
2. Proposed Changes for the PCSI Charter Article 8 <ul style="list-style-type: none"> • Succession issue (1st raised in Avignon)- explain issue and call for the vote and present results 	Jean-Marie – Emeritus
3. Executive Committee Officer and Member Elections <ul style="list-style-type: none"> • Open positions and deadline to submit form and bio 	Secretary

Minna-Liisa Sjöblom (chair of the local organisation committee) opened the conference and welcomed everyone and then turned it over to Poul Erik who also welcomed everyone as the President of PCSI and also thanked them for attending.

The individuals in the table below were present for this session of the 2013 General Assembly Meeting:

Last name	First name	Organisation	First Session of the GA
Aljunid	Syed	United Nations University-International Insititute For Global Health	y
Arneberg	Fredrik	Norwegian Directorate of Health	y
Augusto	Vincent	Ecole Nationale Supérieure Des Mines De Saint-Etienne	y
Baloghova	Karolina	Czech National Reference Center	y
Bane	Fiachra	HSE	y
Berge	Kjersti	Helse Bergen HF	y
Berke	Liga	National Health Service	y
Burduja	Elena Dana	PCSI	y
Callea	Giuditta	CeRGAS - Universita L. Bocconi	y
D'Amato	Alfaister	ABF Taskforce, NSW Ministry of Health	y
Donnelly	Peter	PricewaterhouseCoopers (PwC)	y
Downie	James	Independent Hospital Pricing Authority	y
Dr. Wilke	Michael	Dr. Wilke GmbH	y
Ersland	Håkon	Helse Bergen HF	y
Fitzgerald	Joanne	Independent Hospital Pricing Authority	y
Glussich	Anyk	CIHI	y
Gomez-Lion	Sandra	ATIH	y
Hatcher	Jeff	Canadian Institute for Health Information	y
Hofdyk	Jacob	Casemix	y
Hui Ping	Ling	Ministry of Health Singapore	y
Hydén	Caroline	Landstinget Blekinge	y

Järvi	Mikko	Päijät-Häme Social and Health Care Group	y
Jónasdóttir	Kristlaug Helga	Landspítali University Hospital	y
Kahur	Kristiina	FCG Knowledge Management Ltd	y
Kanepaja	Daina	The National Health Service, Ministry of Health of the Republic of Latvia	y
Karlsson	Mats	Stockholms Läns Landsting	y
Kobel	Conrad	Innsbruck Medical University	y
Lee	Denise	Ministry of Health Singapore	y
Lim	Byungmook	Pusan National University	y
Lindvall	Marcus	Ensolution	y
Ling	Amanda	Dept of Health, Western Australia	y
Maynard-Atem	Louise	Department of Health	y
McCarthy	Brian	ESRI	y
Okochi	Jiro	Tatsumanosato Geriatric Health Facility	y
Pannarunothai	Supasit	Centre for Health Equity Monitoring	y
Peelen	Esther	GS1 Netherlands	y
Ranta	Seppo	Datawell Oy	y
Ratcliffe	Helen	DHHS Tasmania	y
Ratcliffe	Kevin	DHHS Tasmania	y
Rodrigues	Jean Marie		y
Schongalla	Thomas	Consultant	y
Shah	Jugna	Nimitt Consulting Inc.	y
Sjöblom	Minna-Liisa	FCG Knowledge Management Ltd	y
Steinum	Olafr	Diaqualos	y
Sumarlídadóttir	Sif	Landspítali University Hospital	y
Tamm	Jaak	Estonian Health Insurance Fund	y
Tararina	Lilija	The National Health Service Latvia	y
Torkilseng	Einar Bjørner	The Norwegian Directorate of Health	y
Upakdee	Nilawan	Faculty of Pharmaceutical Sciences	y
Veijalainen	Lauri	Baxter Oy	y
Virtanen	Martti	Nordic Casemix Centre	y
Wang	Lily	Hospital Authority	y
Yeung	Deacons	Hospital Authority	y

Poul Erik explained that his responsibilities at the Ministry of Health in Denmark have changed dramatically since the start of 2013 and as a result he does not feel able to serve the membership in the way he had hoped when he sought re-election in 2012. As a result, Poul Erik resigned as President and asked Dana Burduja to run the conference in his stead. He also asked Jean-Marie to lead a short General Assembly (GA) meeting which was deemed necessary in light of his resignation. This meeting was held to address a procedural matter relating to the organization's charter and a charter amendment raised initially at the previous general assembly. This item was raised at the start of the conference as it was thought to have implications for this year's elections.

Jean-Marie showed the GA the charter amendment to Article 8 and explained that any charter amendments must be brought before the GA in two different annual GA meetings. The amendment to Article 8 relates to “The Office” states, *“If the president of the Executive Committee resigns or dies while in office the Vice-President shall assume the remaining term until the next General Assembly”*.

On behalf of the Executive Committee, Jean-Marie explained that by accepting the amendment, the GA would be accepting the current Vice-President until 2015; which represents the complete official term of Poul Erik. Jean-Marie asked the GA if they had any questions. No questions were raised. Jean-Marie then asked the GA to approve the amendment by calling for a vote. No one indicated they were against the amendment, two people abstained and thus the amendment was passed.

Jugna indicated the positions that are available for election and encouraged people to submit applications forms and bios by the deadline as posted on the website and as explained in the emails sent to all members and registrants. She also indicated that all prospective candidates should introduce themselves at the GA on Friday morning prior the start of the ballot.

Following the GA, a number of members raises questions on the interpretation of the amendment and wondered if the vice president should serve until the next election, to be held the following day. The EC met to discuss this issue and there was no consensus. A decision was made in the interests of openness and transparency to open the president position for election. The EC asked the secretary to clarify the situation at the next plenary session (in the afternoon) and to indicate that there would be an opportunity to vote for the president as part of the voting this year.

Session 2 Agenda: Friday, Sept 20th 10:00 to 10:30 AM

4. Introduction and Welcome	President
5. Executive Committee Officer and Member Elections • Procedure and candidate presentations	Secretary
6. Voting Process, Ballot Completion, and Timing	Secretary
7. Closing Accounts & 2012 Financial Report	Treasurer
8. Open Session for Input from the General Assembly	President

Dana welcomed everyone to the second session of the 2013 General Assembly meeting. The individuals in the table below were present for this session of the 2013 General Assembly Meeting:

Last name	First name	Organisation	Second Session of the GA
Aisbett	Christopher	Laeta Pty Ltd	y
Alba	Natalia	Comitato Scientifico-Progetto ACG Regione Veneto	y
Arneberg	Fredrik	Norwegian Directorate of Health	y
Avossa	Francesco	PLA Net Viaggi SRL	y
Bandlien	Jostein	The Norwegian Directorate of Health	y
Bane	Fiachra	HSE	y
Berge	Kjersti	Helse Bergen HF	y
Berggren	Susan	The National Board of Health and Welfare	y
Berke	Liga	National Health Service	y
Bosa	Iris	Busines School - University of Edinburgh	y
Boscolo Cegion	Elisa	PLA Net Viaggi SRL	y
Bryngelsson	Staffan	Emendor Consulting AB	y
Burduja	Elena Dana	PCSI	y
Corti	Maria Chiara	Comitato Scientifico-Progetto ACG-Regione Veneto	y
D'Amato	Alfaister	ABF Taskforce, NSW Ministry of Health	y
Dalgard	Eivind	Akershus University Hospital	y
Deegan	Robert	Department of Health	y
Delis	Marloes	Casemix	y
Dimitropoulos	Vera	National Centre For Classification In Health, University Of Sydney	y
Donovan	Brian	Nationcla Casemix Programme, HSE	y
Downie	James	Independent Hospital Pricing Authority	y
Dr. Wilke	Michael	Dr. Wilke GmbH	y
Eimot	Morten	Analysesenteret AS	y
Elvini	Stefania	Comitato Scientifico-Progetto ACG-Regione Veneto	y
Ersland	Håkon	Helse Bergen HF	y
Fernström	Mats	The National Board of Health and Welfare	y

Fitzgerald	Joanne	Independent Hospital Pricing Authority	y
Friis Larsen	Maria	Statens Serum Institut	y
Gallina	Pietro	Comitato Scientifico-Progetto ACG-Regione Veneto	y
Glussich	Anyk	CIHI	y
Gomez-Lion	Sandra	ATIH	y
Green	Janette	Australian Health Services Research Institute	y
Gretzl	Gerhard	SOLVE Consulting	y
Hatcher	Jeff	Canadian Institute for Health Information	y
Helsted	Søren	Capital Region, Denmark	y
Hermiö	Elina	FCG Tietojohdaminen Oy	y
Heurgren	Mona	Socialstyrelsen	y
Hofdyk	Jacob	Casemix	y
Hole	Svein Jarle	Nirvaco AS	y
Homan	Craig	Canadian Institute for Health Information	y
Horne	Karen	Canadian Institute for Health Information	y
Hydén	Caroline	Landstinget Blekinge	y
Jordan	Virginia	Health and Social Care Information Centre	y
Kahur	Kristiina	FCG Knowledge Management Ltd	y
Kanepaja	Daina	The National Health Service, Ministry of Health of the Republic of Latvia	y
Karlsson	Åke	Swedish Association of Local Authorities and Region	y
Klymak	Kateryna	Ministry of Health of Ukraine	y
Kobel	Conrad	Innsbruck Medical University	y
Kokko	Petra	FCG Tietojohdaminen Oy	y
Kreilgaard	Liselotte Oldelund	Region Capital, Denmark	y
Kääriäinen	Janne	Futurice Oy	y
Lazarenko	Vasyl	Ministry of Health of Ukraine	y
Leringe	Örjan	DRG System Development AB	y
Lindvall	Marcus	Ensolution	y
Marshall	Ric	Monitor & University of Sydney	y
Matiushko	Yevheniia	Ministry of Health of Ukraine, Institute of Strategic Researches	y
McCarthy	Brian	ESRI	y
Monteith	Paula	Health and Social Care Information Centre	y
Nilsson	Kerstin	Datawell Sweden AB	y
Okochi	Jiro	Tatsumanosato Geriatric Health Facility	y
Patris	Alain	ATIH	y
Pfeiffer	Karl P.	FH JOANNEUM, Univ. Of Applied Sciences	y
Power	Patrick	PowerHealth Solutions	y
Prang	Robert	DBC-Onderhoud	y
Rampazzo	Carlo	Comitato Scientifico-Progetto ACG-Regione Veneto	y
Ratcliffe	Kevin	DHHS Tasmania	y
Ravindran	James	Quality Reimbursement Services	y
Reyes	Hector	Hälsa- och Sjukvårdsförvaltningen	y

Rodrigues	Jean Marie		y
Rossol	Kateryna	Ministry of Health of Ukraine, Insitute of Strategic Researches	y
Rytkönen	Asko	Keski-Suomen Sairaanhoidopiiri	y
Sall	Liselotte	Datawell Sweden AB	y
Sandvik	Ann Lisbeth	The Norwegian Directorate of Health	y
Schievano	Elena	PLA Net Viaggi SRL	y
Schongalla	Thomas	Consultant	y
Seierstad	Tor Øystein	Analysesenteret AS	y
Serdén	Lisbeth	The National Board of Health and Welfare	y
Shah	Jugna	Nimitt Consulting Inc.	y
Sjöblom	Minna-Liisa	FCG Knowledge Management Ltd	y
Snellman- Junna	Laura	Futurice Oy	y
Steinum	Olafr	Diaqualos	y
Sutch	Stephen	Sci LTD	y
Tamm	Jaak	Estonian Health Insurance Fund	y
Tana	Beata	Nordic Casemix Centre	y
Tararina	Lilija	The National Health Service Latvia	y
Virtanen	Martti	Nordic Casemix Centre	y
Warners	Joost	DBC-Onderhoud	y
Wensaas	Eva	Helsedirektoratet	y
Wiley	Miriam	Economic & Social Research Institute	y
Yakubovskyy	Dmytro	PE D.V.Yakubovskyy	y
Zinck	Greg	Canadian Institute for Health Information	y

Dana asked Steve Sutch from the EC (in the place of the present Secretary, Jugna Shah), to explain the election procedure and to invite candidates to the podium to make their brief presentations.

The following individuals presented themselves for the positions listed beside their names below:

Officer Election –President - <i>uncontested</i>

Dana Burduja (<i>Central/Eastern Europe, Romania</i>)

Officer Election – Vice President
--

Martti Virtanen (<i>North Europe, Finland</i>)
--

Jugna Shah (<i>Americas, United States</i>)

Officer Election – Secretary - <i>uncontested</i>
--

Brian McCarthy (<i>British Isles, Ireland</i>)
--

Member Elections
Kristiina Kahur (<i>North Europe, Estonia</i>)
Alfa D'Amato (<i>Asia/Pacific, Australia</i>)
Jugna Shah (<i>Americas, United States</i>)
Olafr Steinum, MD (<i>North Europe, Sweden</i>)
Paula Monteith (<i>British Isles, United Kingdom</i>)

Steve explained the voting process and timing and reminded everyone that they would need to show their conference badge or ID when they drop off their ballot and that they would have to initial the sign-in sheet. He also explained that voting would end at 3PM.

Dana invited Ginny, the Treasurer, to present the financial report for CY 2012 accounts which run from January to December. The charts/tables below reflect what Ginny presented to the GA.

Type Of Account	
CCHQ (France)	Cheque Account
CSL (France)	Deposit Account
CCHQ (Denmark)	Cheque Account
CCHQ (Canada)	Cheque Account

Ginny asked the GA to accept the 2012 financial accounts and this was passed by a show of hands.

Accounts (Euros)	Opening Balance 01/01/12	Closing Balance 31/12/12
CCHQ (France)	17,714.19	53,445.77
CSL (France)	2,687.02	2,769.03
CCHQ (Denmark)	1,491.21	148.63
CCHQ (Canada)	0	10,548.55
TOTAL	21,892.42	66,911.98

Conference 2012	145 283,2 €
Participants no payment 7	2 898,18 €
Conference expenditure	123 444,4 €
Association fees	9 850,00 €
Total expenditure	134 294,4 €
Final balance	10 988,8 €

Winter School 2012	Euros
---------------------------	--------------

Income	32,975
Expenditure	(30,211)
Balance	2,764

Summer School 2012	Euros
Income	30,000.00
Expenditure	(28,830.00)
Balance	1,170.00

Ginny also provided a forecast for CY 2013.

Winter School 2013	Euros
Income	41,561.41
Expenditure	(36,160.37)
Balance	5,401.04

Summer School 2013	Euros
Income Additional support	23,115.00
Expenditure	(26,950.15)
Balance	(3,835.15)

Conference <i>Forecast 2013*</i>	Euros
<i>Income</i>	<i>129,700</i>
<i>Expenditure</i>	<i>(126,500)</i>
<i>Balance</i>	<i>3,200</i>

	Euros
Opening Balance	66,911.98
<i>Forecast Closing Balance</i>	<i>83,437.89</i>

Session 3 Agenda: Friday, Sept 20th 15:20 to 16:00 PM

9. Welcome and Introduction of Agenda	President
10. Distribution of 2012 General Assembly Minutes and Request for Acceptance	Secretary
11. Charter Discussion – Regions	Jean-Marie – Emeritus
12. PCSI Schools <ul style="list-style-type: none"> • 2013 and 2014 Winter Schools • 2013 and 2014 Summer Schools 	Winter School Director Summer School Director
13. Future Conferences and Events <ul style="list-style-type: none"> • 2014 Qatar • 2015, Göteborg • 2016, South Africa • 2017, Croatia • Others 	President
14. Open Session for Input from the General Assembly	President
15. Other Business	President
16. Announcement of Election Results, Best Conference Paper and Best Poster – at Gala Dinner and Sat AM	EC and Selection Committee for Best Paper & Poster

Dana welcomed everyone to the third and final session of the 2013 General Assembly meeting. The individuals in the table below were present for this session of the 2013 General Assembly Meeting:

Last name	First name	Organisation	Third Session of the GA
Aljunid	Syed	United Nations University-International Insititute For Global Health	y
Berke	Liga	National Health Service	y
Burduja	Elena Dana	PCSI	y
D'Amato	Alfaister	ABF Taskforce, NSW Ministry of Health	y
Donnelly	Peter	PricewaterhouseCoopers (PwC)	y
Donovan	Brian	Nationcla Casemix Programme, HSE	y
Downie	James	Independent Hospital Pricing Authority	y
Dr. Wilke	Michael	Dr. Wilke GmbH	y
Fitzgerald	Joanne	Independent Hospital Pricing Authority	y
Hatcher	Jeff	Canadian Institute for Health Information	y
Helsted	Søren	Capital Region, Denmark	y
Hermiö	Elina	FCG Tietojohdaminen Oy	y
Hofdyk	Jacob	Casemix	y
Hole	Svein Jarle	Nirvaco AS	y
Juul	Roar	DRG-Forum	y

Kacevicius	Gintaras	National Health Insurance Fund	y
Kahur	Kristiina	FCG Knowledge Management Ltd	y
Kanepaja	Daina	The National Health Service, Ministry of Health of the Republic of Latvia	y
Karlsson	Mats	Stockholms Läns Landsting	y
Knudsen	Jens Lind	Baxter A/S	y
Kobel	Conrad	Innsbruck Medical University	y
Kokko	Petra	FCG Tietojohdaminen Oy	y
Kreilgaard	Liselotte Oldelund	Region Capital, Denmark	y
Marshall	Ric	Monitor & University of Sydney	y
McCarthy	Brian	ESRI	y
Michell	Nigel	PowerHealth Solutions	y
Monteith	Paula	Health and Social Care Information Centre	y
Pfeiffer	Karl P.	FH JOANNEUM, Univ. Of Applied Sciences	y
Power	Patrick	PowerHealth Solutions	y
Ravindran	James	Quality Reimbursement Services	y
Reka	Husein	Supreme Council of Health	y
Rodrigues	Jean Marie		y
Savolainen	Tuija	Association of Finnish Local and Regional Authorities	y
Schongalla	Thomas	Consultant	y
Seierstad	Tor Øystein	Analysesenteret AS	y
Shah	Jugna	Nimitt Consulting Inc.	y
Sjöblom	Minna-Liisa	FCG Knowledge Management Ltd	y
Steinum	Olafr	Diaqualos	y
Tamm	Jaak	Estonian Health Insurance Fund	y
Tararina	Lilija	The National Health Service Latvia	y
Virtanen	Martti	Nordic Casemix Centre	y
Wiley	Miriam	Economic & Social Research Institute	y
Yeo	Douglas	Canadian Institute for Health Information	y
Zinck	Greg	Canadian Institute for Health Information	y

Dana Burduja opened the meeting and asked members to review the minutes from 2012 that were being circulated and that had been posted on the PCSI website. She asked the GA for approval of the minutes which was given by a show of hands by the individuals present. There were no objections to the minutes.

Jean-Marie discussed another revision being proposed to the PCSI Charter. This amendment has to do with revising the existing regions to take into consideration case-mix around the world today. Jean-Marie explained that when the organization was started, only three parts of the world: Europe, Australia/Asia Pacific, and the Americas were involved in case-mix but today PCSI also needs to account for the Africa and the Middle East.

Last year, Jean-Marie was delegated to reorganize the regions in the association charter. In addition, the EC felt it was time to reduce the total number of individuals on the committee. By simply adding a region without also reorganizing or consolidating, the goal of reducing the number of members while also reflecting all regions of the world would not be met. So, Jean-Marie proposed that PCSI first only consider that there are only 5 habitable continents by humans and second, that PCSI find a way to merge Africa and the Middle East.

The EC is proposing that we have the following 5 regions:

- Americas
- Europe
- Asia
- Oceania
- Africa and Middle East

Jean-Marie raised a second point for people to consider though he was not bringing a formal proposal to the GA on this at this time. He explained that the charter currently states, “at least one person from each region”. This does not limit the number of people on the Executive Committee per se and since that is a goal of the EC, he raised the issue of changing this language in the future to be something like, “at least one...and at most “X” or “at most “X” from a region” in order to get geographic representation without having too many people on the EC.

A comment was made from the floor that this work the EC is undertaking is a good initiative. Some people from the GA were interested in addressing both the regions and the change in the language to the number of people on the EC at this GA but others said PCSI should only address the number of regions now and the other item at the next GA.

Another point from the floor was made that if PCSI are trying to create inclusiveness then PCSI should at least work to add a delegate/EC member from Africa/Middle East as soon as possible. Another person from the floor supported this point. A proposal was made from the floor that PCSI add the 5th region and call it, “Africa and Middle East”. A vote was taken and the GA approved this.

Another comment was made that Asia should be name Asia Pacific and merged with Oceania so that the final regional name would be Asia Pacific/Oceania. This would serve the larger purpose of reducing the number of members on the Executive Committee.

Dana called for a vote on adding Africa and Middle East to the Charter and the majority of the General Assembly agreed. One person voted against this because they wanted us to define the number of people that should be on the committee and then determine the regions. This change to the charter must again be ratified at the next general assembly.

PCSI Schools Update

Winter School

Jeff provided an update on the Winter School. The 3rd winter school has been held and it was again a success. The theme was, “The Design and Implementation of Activity Based

Funding". The fee for this 3rd school was raised by 300 Euros so the total charge per student was 1800 Euros. The fee was raised in part to cover the extra costs associated with holding the school in Australia. The school took place from Feb 11th -15th, 2013 and was hosted by the National Centre for Classification in Health in Sydney, Australia. There were 24 students and 15 faculty members (seven existing faculty and 8 new/rotating faculty from Sydney).

The planning for the 2014 Winter School is underway and it will likely be held in Lisbon, Portugal due to the fact that Ceu Mateus, past PCSI President, has offered local support. The curriculum and faculty is expected to be similar to past years. More information will be available on the web-site <http://pcsinternational.org/>.

Canadian Local Winter School

Jeff explained that from time to time PCSI has been approached to provide a local school. At present, there is a request from Canada to have a localized Winter School there since it's hard for Canadians to travel right now. It is proposed to run a Winter School in Canada that will be 100% supported and financially backed by the CIHI (and thus there would be no financial obligation or risk to PCSI). In addition, CIHI has agreed to include a PCSI membership fee of 60 Euros for all school participants which will be transferred to the PCSI.

Additionally, CIHI education experts have agreed to review and streamline existing presentation and materials and provide these back to PCSI faculty who will have the rights to use the revised information going forward. Finally, the PCSI logo will appear on all of the materials.

The Canadian School will mainly only be marketed to Canadians and primarily only open to them as it will be tailored for their context and also because the PCSI Winter School should continue to receive the full complement of interested students from around the world. In other words, the idea here is not to "take" from the overall world market that PCSI makes the school available too.

In the future, there may also be a Middle East school or an Asian School.

Summer School

Olafr gave a presentation on the Summer School as he has served as the School Director with assistance from Jacob, Kristiina, and Jugna. The school has been organized in Tallinn, Estonia but for 2014 will move to Singapore.

Olafr summarized the 2013 School and presented on the 2014 school.

The 2014 school will be held from June 9th – 13th, 2014. The EC decided it was time to move to another part of the world where case-mix activities are really heating up. Since PCSI have a contact in Singapore who is assisting with the school, the EC decided to move the school there. There is a cap of 30 students for this school and the focus will primarily be on the Asian marketplace (but the school remains open to others). The

break-even number of students is 23. The Summer School program will remain approximately the same as that in 2013 and 2012. A small working group committee will work to streamline all presentations and include at least one exercise presentation. Additionally, the number of faculty will be reduced from 11 to 8 or 9 to lower the costs.

Future Conferences

Dana provided an update on the status of the future conferences. The 2014 conference will be in Qatar. Dana expressed her thanks to Hussein and the Supreme Council of Health of the Ministry of Health for being willing to host the conference and for having done so much legwork to date. The tentative date for this conference is Oct 20th – Oct 23rd, 2014 and will be finalized soon. Dana, Jeff, and Poul Erik visited Qatar in June and saw several good venues for the conference and at present the venue options are being finalized. The most critical piece of information for the GA is that the local organizers in Qatar are willing to take the full financial risk for the conference which means that PCSI will bear zero risk if there are losses incurred.

The local organizers have already worked out an agreement with Qatar Airways to offer all PCSI travellers a 15% discount. Also, the conference hotels being considered have agreed to honour the rate being negotiated for a few days before and after the conference so that attendees can stay if they like. Two people from the EC will be a part of the Scientific Committee and two people from the EC will serve on the local organizing committee.

The conference registration fee will also be lower than the fee for Helsinki and Avignon.

Dana explained that at present there is not much to report for the 2015 Swedish conference which will be held in Goteborg. There is a small local organizing committee forming and the EC will work with them along with gaining a better understanding of how the National Case-Mix office in Stockholm may be involved.

It is not clear whether the 2016 conference will still be hosted in South Africa or not since one of our usual member/colleagues from South Africa is not present at this conference. The organisation may need to find an alternative venue. One option might be Croatia since representatives from there have expressed interest in the past.

A member asked what the process is for selecting future venues and it was explained that there is no formal process for expressing interest other than letting the President of PCSI know. Then agreements/contracts can be reviewed as these specify what the roles/responsibilities are for each party. Despite interest shown by countries, PCSI as an organization does try to alternate where conferences are held in terms of regions around the world. A registered participant from India expressed interest in having the conference in India in the future.

Others suggested that PCSI might want to try to piggyback our conference onto other events in order to increase the number of attendees. PCSI may also need to be more strategic about where the organisation will go in the future and/or invest more in education. PCSI need to work more to be proactive instead of reactive.

Another person suggested that PCSI consider having regional/smaller events. He gave the example that not that many people in Australia know about PCSI but he is trying to inform people. If PCSI could host something smaller/regional in Australia, then they might be able to get more attendees at the international event over time. His feeling is that larger conferences like ours are starting to be less popular and it may get harder and harder over time to get people to fly all over the world which may be why smaller more regional conferences are becoming more of a norm. He agrees that PCSI need to work to create a broader strategy.

Another person asked if members felt that PCSI should work to create more formal relationships/ties between PCSI and other organizations, including smaller conferences/companies doing regional work etc. Maybe there can be an institutional member role for case-mix offices/institutions from around the World.

Another person raised that there seems to be a lack of succession planning because the same people appear to be attending PCSI but the younger/newer people do not appear to be present and the organisation needs to work to have a strategy around this.

Open Discussion/Any Other Business

One person mentioned that it's nice to see that PCSI has a "healthy" bank balance, and that this may be "too much money" for a non-profit so perhaps there are ways to think about spending this money smartly/wisely such as subsidizing those who cannot afford the fees but who have papers submitted etc.

While PCSI needs to ensure that a reserve in place it should work to understand how much is enough so the rest can be used/spent on some of the initiatives mentioned at the GA including doing some strategic/investment work and encouraging new people/young people to attend.

Another suggestion was that PCSI might want to add a calendar of events to our website.

Announcement of Election Results

The following individuals were elected and the results were announced at the Gala Dinner:

Officers

- Dana Burduja, President — Romania
- Jugna Shah, Vice President — United States of America
- Brian McCarthy, Secretary — Ireland

Committee Members

- Kristiina Kahur (Estonia, North Europe)
- Paula Monteith (United Kingdom, British Isles)
- Olaf Steinum (Sweden, North Europe)

Best Poster Prize Award at the 29th Annual PCSI Conference in Helsinki

Congratulations to Byungmook Lim, Sinja Her and Mikyung Kang for their Poster Titled, “Development of Korean Outpatient Groups for Traditional Korean Medicine (KOPG-KM)” which won the best poster competition. This was announced at the Gala Dinner.

Best paper prize awards at the 29th Annual PCSI Conference in Helsinki

Congratulations to Sami Laine and his co-authors for their paper entitled “Transparency of Hospital Productivity Benchmarking in Two Finnish Hospital Districts” which won first prize, and to Sandra Gomez and her co-authors for their paper “The French classification in non-acute care” which won second prize. This was announced at the Gala Dinner.

Innovation prize awards at the 29th Annual PCSI Conference in Helsinki

Congratulations to Christopher Aisbett for his paper entitled “Vital Statistics for Your Casemix System” which won 2013 PCSI Innovation prize. This was announced at the Gala Dinner.